Personality Strength	Corp Average Percent	Edward's Percent	Does Edward play well with others?
		То	p 25% (100% - 76%)
Achievement	92%	90%	
Dominance	92%	99%	Watch this. Back off early, Edward.
Economic Value		91%	Watch this. Dack on early, Edward.
Leonomic value	3370	5170	
		Sec	ond 25% (75% - 51%)
Restraint/	75%	95%	
Seriousness			
Social Boldness	74%	95%	
Autonomy	73%	40%	
Objectivity	70%	50%	
Optimism	67%	40%	
Political Value	66%	99%	Careful here. You are high in Dominance, too.
Tendency to			
Read Feelings	65%	16%	Learn more about how to do this. Get a coach.
Change	64%	14%	Edward, show this to your coach, too.
General Activity		98%	
/Energy			
Deference	63%	45%	You can learn how to do this. Ask your coach how.
Endurance	62%	80%	
Friendliness/ you	59%	80%	This could help you get to know people at the corp afte
Agreeableness			learn Tendency to Read Feelings and Deference.
Order	58%	20%	
Theoretical	54%	55%	
Value			
Aggression	53%	45%	
Thoughtfulness	53%	50%	
Reflectiveness		ты	rd 25% (50% 25%)
			rd 25% (50% - 25%)
Religious Value	47%	5%	
Social Value	43%	35%	
Exhibition	41%	98%	Let's groom you to give presentations.
Aesthetic Value	36%	15%	
Cooperativeness	36%	40%	
Social Interest		99%	
Feelings of Guilt		1%	
Feelings of	30%	1%	
Inferiority			
0	00%		th 25% (25% - 0%)
Sexuality	23%	98%	
Nurturance	23%	20%	
Ability to Ask for Help	20%	85%	This is terrific! Use it with your coach!
Traditional Male /Female View	19%	50%	
Affiliation	16%	15%	

Executive Coaching: How do Edward's percents compare to the corp's average percents?

How does Edward use his 32 Personality Strengths (PSA©) in sales?

Personality Strength	Edward's Rank in the US Population	Edward asks, "How I can intentionally apply my personality strengths to plan my next career step?"	
Dominance	99%	People listen to me, so I can get things done.	
Political Value	99%	I have impressive personal power, and	
Social Interest/Sociability`	99%	l am also very sociable – people really like me.	
Exhibition	98%	I am good at telling funny stories, so clients really like me.	
General Activity/Energy Level	98%	l have a high activity level – I energize people.	
Sexuality	98%	I work well with women clients.	
Restraint/Seriousness	95%	Before I say something I ask, "What will everyone think?"	
Social Boldness	95%	When I want to meet someone I just walk up and say, "Hi."	
Economic Value	91%	When I manage sales people they make money + I do, too.	
Achievement	90%	Selling things is just so much fun, and	
Ability to Ask for Help	85%	I often ask for advice. People like being valued. Win-Win.	
Friendliness/Agreeableness	80%	l give a client whatever s/he wants.	
Endurance	80%	I stay with the potential client until I get the sale.	
Theoretical Value	55%	I look at lots of ways to get agreement on a sale.	
Objectivity Thoughtfulness/Reflectiveness	50% 50%	I give thoughts and feelings equal value and then think what to do.	
Traditional Male View	50%	I give responses that a typical male would give.	
Aggression	45%	A direct, frontal attack is not my style. Pleasing clients is.	
Deference	45%	I consider another's opinion who has earned my respect.	
Autonomy	40%	Getting a sale requires that a lot of people work together.	
Cooperativeness	40%	I consider what I need in place before I agree to cooperate	
Optimism	40%	Do I expect results before they can happen? I'll be patient.	
Social Value	35%	I do not think much about giving back to society.	
Nurturance	20%	Hmm. What does this tell me?	
Order	20%	OK. Does a lack of order hurt me in reaching my goals?	
Tendency to Read Feelings	16%	My CEO says I need to work on this. Ok.	
Aesthetic Value (Harmony)	15%	My CEO says I need to work on this. Ok.	
Affiliation	15%	l don't get sales by joining groups.	
Change	14%	My CEO wants to talk to me about flexibility. Ok.	
Religious Value	5%	Hmm. What do I make of this?	
Feelings of Guilt	1%	I don't focus on mistakes I made.	
Feelings of Inferiority	1%	I focus on what I do well.	

Personality Strength	Edward's Place in the Population	CEO's Place in the Population	V. Pres. 2's Place in the Population	Questions/Observations	
Achievement Economic Value	90% 91%	95% 95%	80% 55%		
Affiliation	15%	93%	90%	Does being good at sales require this?	
Activity Level/Energy	98%	90%	75%		
Change	14%	90%	60%	Edward asks, "Can I be more flexible?"	
Optimism	40%	90%	60%	Do I expect sales before they can happen?	
Tendency to Assess Feelings	16%	90%	90%	Edward needs to listen and watch people better, not just entertain.	
Aesthetic Value	15%	60%	18%	,, ,	
Political Value	99%	80%	35%		
Social Value	35%	90%	90%		
Thoughtfulness/Reflectiveness	50%	90%	70%		
Restraint/Seriousness	95%	85%	65%		
Dominance	99%	80%	60%	Edward sees that he needs to back off here.	
Objectivity	50%	80%	60%		
Theoretical Value	55%	80%	65%		
Nurturance	20%	75%	85%	V. Pres. 2 heads up HR.	
Religious Value	5%	65%	50%		
Aesthetic Value	15%	60%	18%		
Sexuality	98%	60%	84%		
Social Boldness	95%	60%	80%		
Ability to Ask for Help	85%	50%	60%	The CEO can appeal to this when he corrects Edward.	
Autonomy	40%	50%	20%		
Deference	45%	50%	50%		
Traditional Male/Female View	50%	50%	8%		
Sociability/Social Interest	99%	45%	70%		
Endurance	80%	40%	12%		
Feelings of Guilt	1%	40%	50%		
Feelings of Inferiority	1%	40%	50%		
r comige of monority	170		0070		
Exhibition	98%	35%	88%	The CEO sees that Edward likes to give	
Friendliness and Agreeableness	80%	25%	25%	presentations. Good!	
Aggression	45%	16%	50%		
Aggression	45% 40%	16% 3%	50% 30%		
Cooperativeness Order	40% 20%	3% 1%	30% 45%		
Order	20 70	1 70	43 %		

Blue = Coping Strategies

Green = Temperament Strengths